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# **INDIANAPOLIS PUBLIC SCHOOLS**

**Transformation Zone Update** 

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- A Transformation Zone
  - **B** School Performance Framework
  - School Performance Data
  - Transformation Zone NWEA Data
  - **E** Turnaround Efforts
- F Final Reflections



#### **Transformation Zone**

2018-19 Schools

#### Transformation Zone (TZ)



**Elementary** 

**Schools** 

Clarence Farrington School 61\*
George S. Buck School 94\*
James Russell Lowell School 51\*
James Whitcomb Riley School 43\*
Lew Wallace School 107
Louis B. Russell Jr. School 48
Ralph Waldo Emerson School 58\*





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Middle Schools

\*Schools in their first year of Transformation Zone district support

\*\*First year as new middle schools





#### Transformation Zone Indicators

| Indicator                         | Benchmark | 2-Year Goal | 5-Year Goal |
|-----------------------------------|-----------|-------------|-------------|
| English Language Arts Proficiency | 26.8%     | 34.1%       | 40.7%       |
| English Language Arts Growth      | 84.4      | 92.8        | 102.1       |
| Mathematics Proficiency           | 14%       | 22.6%       | 30.3%       |
| Mathematics Growth                | 69.7      | 76.7        | 84.4        |



Leading Indicators

#### **Arlington Middle School**

- NWEA Testing
- Achievement Network Quarterly Benchmarks

#### **Northwest Middle School**

- NWEA Testing
- Achievement Network Quarterly Benchmarks

#### Transformation Zone Elementary Schools

- NWEA Testing
- mCLASS TRC Testing (Text Reading Comprehension)

5





Year 1 Targets

| Indicators                        | Year 1 Overall<br>(17/18)                    |
|-----------------------------------|--|
| English Language Arts Proficiency | 2 out 9 Schools met their year one target    |
| English Language Arts Growth      | 2 out 9 Schools met their year one target    |
| Mathematics Proficiency           | 6 out of 9 Schools met their year one target |
| Mathematics Growth                | 6 out of 9 Schools met their year one target |





#### **Transformation Zone NWEA Data**

**NWEA Growth Projections** 

 5 of 6 grade levels performed "above projected" on NWEA Growth for Reading

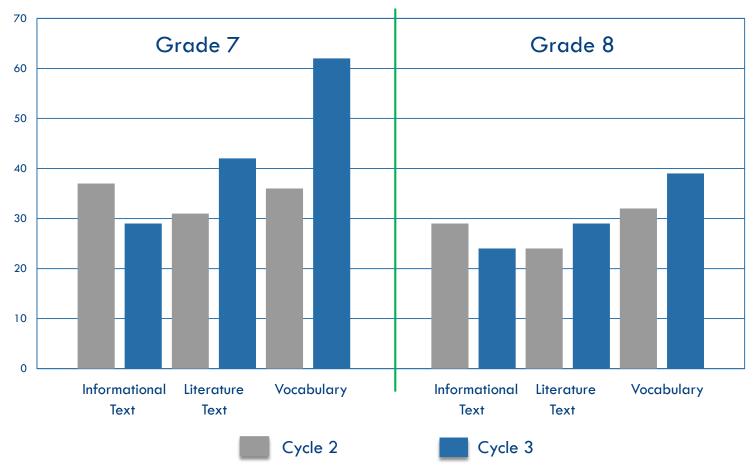
 2 of 6 grade levels performed "above projected" on NWEA Growth for Math



#### **Transformation Zone Data**

#### Achievement Network English Language Arts Data

#### **Arlington Middle School**

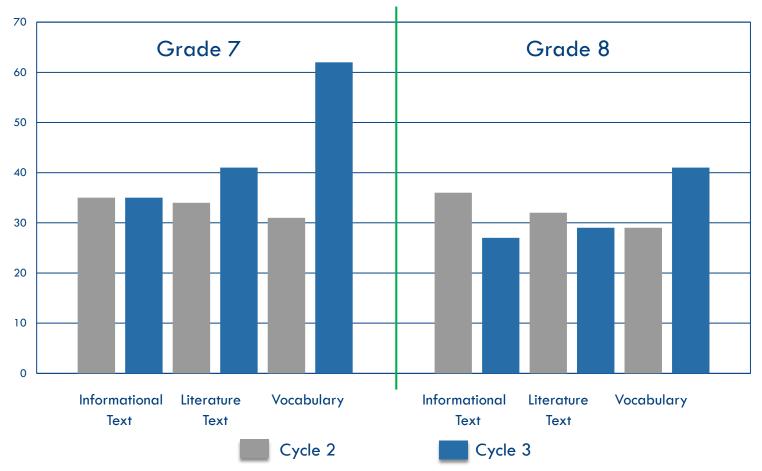




#### **Transformation Zone Data**

#### Achievement Network English Language Arts Data

#### **Northwest Middle School**





#### **Transformation Zone**

Support Personnel

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**Executive Director of Transformation** 

Social Emotional Learning Coordinator

**Data and Project Coordinator** 

**District-Based Coaching Support** 

School-Based Coaching and Class-Size Reduction



#### **Transformation Zone**

#### Model: 4 Domains for Rapid School Improvement

**Domain 1**Turnaround Leadership

Domain 2
Talent Development

**Domain 3**Instructional Transformation

**Domain 4**Culture Shift



- □ Instructional Rounds
  - Paired walk-throughs with principals
  - Paired walk-throughs with instructional/district coaches
- Wraparound Support Meetings at School Sites
  - All support for the school represented
  - Reflection on school improvement plan strategies and supporting data
  - Opportunity for schools to ask for support



- Continue to add schools who have had 3 or more consecutive failing grades, while also exiting schools or changing support for other schools who have not received a failing grade.
  - William Penn School 49 was a part of the Transformation Zone initially, but successfully exited after SY 2017–18.
  - Lew Wallace has not been a failing school, but has remained in the Transformation Zone due to remaining a D.

















#### English Language Arts Proficiency

| School                  | Benchmark | 2-Year Goal | 5-Year Goal |
|-------------------------|-----------|-------------|-------------|
| Arlington Middle School | 24.2%     | 27%         | 38%         |
| Northwest Middle School | 24.2%     | 31.8%       | 40%         |
| Clarence Farrington     | 33.7%     | 36%         | 52%         |
| George S. Buck          | 26.3%     | 29%         | 39.2%       |
| James Russell Lowell    | 24.8%     | 33.7%       | 45.6%       |
| James Whitcomb Riley    | 23.9%     | 28%         | 43%         |
| Lew Wallace             | 38.1%     | 41%         | 44%         |
| Louis B. Russell        | 24.2%     | 35%         | 45.6%       |
| Ralph Waldo Emerson     | 28.9%     | 32.3%       | 41%         |

<sup>\*</sup>Arlington Middle School students previously attended John Marshall Middle School, so the data from John Marshall is used to set the benchmark.





### English Language Arts Growth

| School                  | Benchmark | 2-Year Goal | 5-Year Goal |
|-------------------------|-----------|-------------|-------------|
| Arlington Middle School | 65.7      | 95          | 109.6       |
| Northwest Middle School | 88.9      | 98          | 107.6       |
| Clarence Farrington     | 102       | 104.2       | 104.3       |
| George S. Buck          | 59.4      | 101         | 101         |
| James Russell Lowell    | 100.2     | 104.4       | 106.2       |
| James Whitcomb Riley    | 90.1      | 99.1        | 105         |
| Lew Wallace             | 101.1     | 102         | 102         |
| Louis B. Russell        | 74        | 90          | 98.5        |
| Ralph Waldo Emerson     | 77.8      | 104         | 100.2       |





#### **Mathematics Proficiency**

| School                  | Benchmark | 2-Year Goal | 5-Year Goal |
|-------------------------|-----------|-------------|-------------|
| Arlington Middle School | 4.9%      | 17%         | 29%         |
| Northwest Middle School | 8.5%      | 17.7%       | 29%         |
| Clarence Farrington     | 12.3%     | 30%         | 33%         |
| George S. Buck          | 13.1%     | 24%         | 41%         |
| James Russell Lowell    | 16.1%     | 24.6%       | 32.1%       |
| James Whitcomb Riley    | 8%        | 18%         | 31%         |
| Lew Wallace             | 26.8%     | 30%         | 37%         |
| Louis B. Russell        | 18.9%     | 25%         | 34.3%       |
| Ralph Waldo Emerson     | 21.9%     | 39%         | 47%         |



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# **School Performance Framework**

Mathematics Growth

| School                  | Benchmark | 2-Year Goal | 5-Year Goal |
|-------------------------|-----------|-------------|-------------|
| Arlington Middle School | 57.7      | 101         | 104.2       |
| Northwest Middle School | 64.3      | 95          | 103.4       |
| Clarence Farrington     | 50.3      | 78.4        | 98.4        |
| George S. Buck          | 58.9      | 104         | 99          |
| James Russell Lowell    | 91.8      | 101         | 105.2       |
| James Whitcomb Riley    | 66.9      | 105         | 101         |
| Lew Wallace             | 88.7      | 95          | 101         |
| Louis B. Russell        | 100.1     | 90          | 107.1       |
| Ralph Waldo Emerson     | 79.3      | 98          | 98.6        |



| School                            | Arlington*<br>Benchmark<br>(16/17) | Arlington*<br>Year 1<br>(17/18) | Northwest<br>Benchmark<br>(16/17) | Northwest<br>Year 1<br>(17/18) |
|-----------------------------------|------------------------------------|---------------------------------|-----------------------------------|--------------------------------|
| English Language Arts Proficiency | 24.2%                              | 19%                             | 24.2%                             | 14.7%                          |
| English Language Arts<br>Growth   | 65.7                               | 59.6                            | 88.9                              | 69.3                           |
| Mathematics<br>Proficiency        | 4.9%                               | 7.9%                            | 8.5%                              | 5.2%                           |
| Mathematics Growth                | 57.7                               | 73                              | 64.3                              | 57.4                           |

<sup>\*</sup>Arlington Middle School students previously attended John Marshall Middle School, so the data from John Marshall is used to set the benchmark.





| School                            | Clarence<br>Farrington<br>Benchmark<br>(16/17) | Clarence<br>Farrington<br>Year 1<br>(17/18) | George S. Buck Benchmark (16/17) | George S.<br>Buck<br>Year 1<br>(17/18) |
|-----------------------------------|--|---|----------------------------------|--|
| English Language Arts Proficiency | 33.7%  | 23.7%                                       | 26.3%                            | 19.2%                                  |
| English Language Arts<br>Growth   | 102  | 82  | 59.4                             | 74                                     |
| Mathematics<br>Proficiency        | 12.3%  | 25%   | 13.1%                            | 18.2%                                  |
| Mathematics Growth                | 50.3   | 91.9  | 58.9                             | 111.5                                  |



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# **School Performance Data**

| School                            | James<br>Russell<br>Lowell<br>Benchmark<br>(16/17) | James<br>Russell<br>Lowell<br>Year 1<br>(17/18) | James<br>Whitcomb<br>Riley<br>Benchmark<br>(16/17) | James<br>Whitcomb<br>Riley<br>Year 1<br>(17/18) |
|-----------------------------------|--|---|--|---|
| English Language Arts Proficiency | 24.8%  | 26.6%   | 23.9%  | 20.6%   |
| English Language Arts<br>Growth   | 100.2  | 67.8  | 90.1   | 81.9  |
| Mathematics<br>Proficiency        | 16.1%  | 15.7%   | 8%   | 14.1%   |
| Mathematics Growth                | 91.8   | 54.3  | 66.9   | 96  |





| School                            | Lew Wallace<br>Benchmark<br>(16/17) | Lew Wallace<br>Year 1<br>(17/18) | Louis B.<br>Russell<br>Benchmark<br>(16/17) | Louis B.<br>Russell<br>Year 1<br>(17/18) |
|-----------------------------------|-------------------------------------|----------------------------------|---|--|
| English Language Arts Proficiency | 38.1%                               | 31.1%                            | 24.2%                                       | 22.3%                                    |
| English Language Arts<br>Growth   | 101.1                               | 74.6                             | 74  | 61.9                                     |
| Mathematics<br>Proficiency        | 26.8%                               | 37.4%                            | 18.9%                                       | 8.6%                                     |
| Mathematics Growth                | 88.7                                | 110.4                            | 100.1                                       | 55.3                                     |





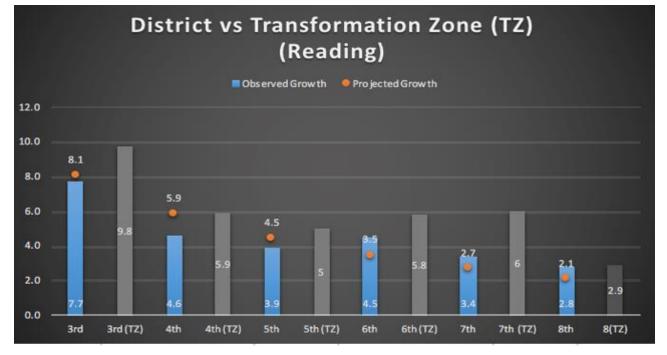
| School                            | Ralph Waldo<br>Emerson Benchmark<br>(16/17) | Ralph Waldo<br>Emerson Year 1<br>(17/18) |
|-----------------------------------|---|--|
| English Language Arts Proficiency | 24.9%                                       | 28.3%                                    |
| English Language Arts Growth      | 77.8  | 92.3                                     |
| Mathematics Proficiency           | 21.9%                                       | 36.4%                                    |
| Mathematics Growth                | 79.3  | 108.7                                    |



#### **Transformation Zone NWEA Data**

#### Comparison to All IPS Schools: Reading

| IPS vs. TZ: READING |                     |            |                    |             |  |  |
|---------------------|---------------------|------------|--------------------|-------------|--|--|
| Grade               | IPS Observed Result | Difference | TZ Observed Result | Difference  |  |  |
| 3                   | Below Projected     | -0.4       | Above Projected    | 1. <i>7</i> |  |  |
| 4                   | Below Projected     | -1.3       | equal              | 0           |  |  |
| 5                   | Below Projected     | -0.6       | Above Projected    | 0.5         |  |  |
| 6                   | Above Projected     | 1          | Above Projected    | 2.3         |  |  |
| 7                   | Above Projected     | 0.7        | Above Projected    | 3.3         |  |  |
| 8                   | Above Projected     | 0.7        | Above Projected    | 0.8         |  |  |





# **Transformation Zone NWEA Data**

#### Comparison to All IPS Schools: Mathematics

| IPS vs. TZ: Math |                     |            |                    |            |
|------------------|---------------------|------------|--------------------|------------|
| Grade            | IPS Observed Result | Difference | TZ Observed Result | Difference |
| 3                | Above Projected     | 0.2        | Above Projected    | 0.6        |
| 4                | Below Projected     | -1.2       | Below Projected    | -0.5       |
| 5                | Below Projected     | -0.7       | Below Projected    | -1.4       |
| 6                | Above Projected     | 0.7        | Above Projected    | 0.9        |
| 7                | Below Projected     | -0.4       | Below Projected    | -0.3       |
| 8                | Below Projected     | -0.1       | Below Projected    | -0.5       |

